



U.S. Army Corps
of Engineers
Far East District

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On the cover



Col. Janice L. Dombi, FED Commander, gives opening remarks at the PQ contractors orientation held on July 13, 2005.

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Email: gloria.j.stanley@pof02.usace.army.mil
chongyunkim@pof02.usace.army.mil

District Commander: COL Janice L. Dombi
Public Affairs Officer: Gloria Stanley
Editor: Chong Yun Kim
Photographer: Kyong Il Yo

Check out the Far East District web site at [Http://www.pof.usace.army.mil](http://www.pof.usace.army.mil)

From the Commander



**COL Janice L. Dombi
Commander**

Greetings Team,

I was fortunate to have the honor to represent the Far East District at the POD change of command. It was difficult saying good bye to BG and Mrs. Davis because of their unwavering support of our district. Even Mrs. Davis had the opportunity to see the beauty of Korea and visit many of the community support facilities during her visit to FED last January. I know you all join me in wishing them the best of luck as they transition to civilian life after more than 31 years of service to the nation.

While saying good bye is always difficult for me, I was very happy to meet our new commander, COL John W. Peabody. COL Peabody is very excited to command the Pacific Ocean Division and looks forward to visiting us within six months. COL Peabody graduated from the US Military Academy in 1980. He has had assignments Panama, Somalia, Ft Belvoir VA, Ft Bragg NC, Ft Hood TX, Ft Irwin CA, Ft Stewart GA, and the Pentagon. While commanding the engineer brigade with the 3rd Infantry Division, COL Peabody was in the initial battles in Operation Iraqi Freedom. COL Peabody is truly a soldier/scholar. He received the prestigious Omstead Scholarship and studied in Mexico. He has Masters Degrees from Harvard University and the US Army War College. COL Peabody attended the Defense Language Institute and is fluent in Spanish. His many awards include the Legion of Merit, the Bronze Star, Medal with "V" device, Purple Heart, Joint Meritorious Service Medal, and Army Meritorious Service Medal. He is a Master Parachutist and Ranger.

Following the change of command ceremony, COL Peabody gave his philosophy of command and told us what he expects. His philosophy includes:

1. Do What's Right
2. Know Your Job and Do It
3. Get Over/Around /Through the Brick Wall in Your Path
(Take the initiative to find a solution)
4. Take Care of Yourself and Your Buddy
5. Take Care of Your Family

COL Peabody shared his principles for leaders—which I will share with all of you on our share drive. In summary, he directed leaders to take charge, encourage teamwork, be a disciplined organization, coordinate and cooperate with staffs, be innovative, decentralize and delegate, set high standards and check-not zero defects. Positive attitude and see the big picture.

He also shared what he likes and does not like—you will have to look on the share drive for these details

COL Peabody was very explicit in Non-Negotiable activities-

Continued to the next page

Safety & Occupational Health

BACK TO SCHOOL SAFETY

by Ralph L. Youins, Safety and Occupational Health Specialist

As the proud parent of two young adults, I am always concerned about their well-being and safety but much more so at the beginning of each school year. My concerns for them are (1) Do they remember the school hazards we discussed prior to and during the previous school year, (2) What new hazards for the coming school year do we need to discuss (3) How best to avoid these hazards and what they should do in unavoidable situations.

To ensure I cover all three areas of my concerns I remind my children:

- Always walk in a group when walking to and from school.
- Whenever possible, a responsible adult will accompany them as they walk to and from school.
- Remember to practice safe pedestrian behavior whenever they walk to and from school.
- Obey law enforcement personnel to include school crossing guards.
- We ensure they know their home phone number (including area code) and address, their mother and mine's work number, the number of another trusted adult, and how to use 7914-8177/8/9 for emergencies. We make sure they have enough change to make a phone call or they carry a telephone calling card.
- Never to talk to strangers or accept rides or gifts from strangers. A stranger is anyone their mother and I and our children do not know well or don't trust.
- Be careful of drawstrings on clothing. Since 1985, 22 children have died when drawstrings caught on school buses, playground equipment and other products.
- Whenever they ride their bike a bicycle helmet is required! Their bicycle and helmet are to be thought of as a set; when one item is missing the set is incomplete, period. Each year, more than 200 children are killed in bicycle-related incidents, and about 60 percent of these deaths involve a head injury. Helmet use can reduce the risk of head injury by up to 85 percent.

If your child is home alone for a few hours after school:

- Set up rules for locking doors and windows, answering the door or telephone.
- Make sure he or she checks in with you or a neighbor immediately after school.
- Agree on rules for inviting friends over and for going to a friend's house when no adult is home.

Continued

1. Integrity (unethical, illegal, Unsafe, or questionable behavior)
2. Safety (includes substance abuse)
3. Discrimination/Equal Opportunity

I look forward to COL Peabody's visit and extending the wonderful hospitality for which our district is known. He is anxious to meet our team and learn about our support to the service members and families in this beautiful country. Thanks for all you do each day to make our district a professional and fun place to work.

You may find the slide presentation that Col Peabody provided on the FED Share drive in a folder titled X://COL PEABODY COMMAND PHILOSOPHY.

The DPM Report



YEAR END PROGRAM & LOOK AHEAD INTO FY 06

*by Jon Iwata
Deputy District Engineer for
Programs & Project Management*

Greetings to the Entire FED Team!

The year-end crunch time is upon us once again. It is the time of the year when teamwork is so crucial in order to successfully execute our customer's programs and projects. It's also a time of the year when the entire District Team gets to shine. Many of our customers, including IMA Korea Region Office (KORO), DPWs, 7th Air Force, Base Civil Engineers, Naval Forces Korea, Navy Public Works, Marine Forces Korea, Eighth Army G-3, 1st Signal Brigade, DoDEA and DeCA, specifically seek our assistance at this time of the year because they know they can count on the Far East District to execute their year-end program. It is because their precious FY 05 funds expire on 30 September 2005, that our customers come to the District and expect us (almost as a matter of routine) to award design and construction contracts to obligate their funds.

However, we know that it is not a matter of routine. It is the hard work, dedication and professionalism of everyone in the District that gets the job done. Many of you know that attention to detail is absolutely essential. Whether you are in Contracting Division processing the contract award; in Resource Management accepting MIPRs and certifying funds in CEFMS; in Engineering Division working on finishing designs, doing technical engineering and Geotech reviews, completing contract specifications, preparing IGEs and environmental IDIQ delivery orders; in Construction Division conducting JOC/IDIQ site orientation meetings, negotiating delivery order prices; in PPM issuing PR&Cs, handling numerous P2 actions, managing and orchestrating the overall program execution; in Counsel reviewing contract packages; everyone's support and teamwork are needed to ensure no awardable projects are missed. Let's not forget the support staff, from IMO, LMO, EMO, PAO, Safety, Internal Review, Executive Office personnel and even our Security Guards....without their hard work and professional service that they provide, we would not be able to accomplish our vital mission here.

Looking ahead into FY 06, I see a significant pickup in workload coming up. Our FY 06 MILCON program will be more robust than this year. I expect the United States Senate and House of Representatives will appropriate over 175 million dollars in FY 06 MILCON for Korea. Couple that with the program to beddown the 2nd Multi-Function Aviation Brigade at Kunsan Air Base (500 million dollars), execution of the first ever LPP In-Kind project at A'po to consolidate the two DRMOs from Camp Market and Pusan (45 million dollars), and execution of the Yongsan Relocation Master Plan and Program Management Consortium contracts to oversee the massive work at Camp Humphreys, there will be plenty of work to keep the District busy next FY.

So, thank you to the entire FED Team and I look forward to another successful year-end, as well as a great year in FY 06.

Essayons!

Pacific Engineers Have A New Commander

by Dennis K. Bohannon,
Pacific Ocean Division, U.S. Army Corps of Engineers

FORT SHAFTER, Hi. — The Pacific Ocean Division, U.S. Army Corps of Engineers received a new Commander and Division Engineer during a ceremony at Palm Circle on Fort Shafter this morning.

Col. John W. Peabody became the Division's 27th Commander during a ceremony presided over by Lt. Gen. Carl A. Strock, Commanding General and Chief of Engineers. Peabody replaces Brig. Gen. Robert L. Davis who is retiring from active duty after a long and distinguished career.

During the ceremony Strock, cited Davis' "tremendous contributions" during 31 years of service. Strock also noted that providing over \$2.1 billion worth of military and civil works programs over vast distances of the Pacific - is both challenge and an opportunity for the commander of the Pacific Ocean Division. He said, "While \$2 billion dollars is a pretty impressive figure, I don't really think of it in dollar terms. When I think of that term, I see barracks, airfields, and maintenance facilities, break waters, and medical clinics. I see contributions to our nation's national defense. I see its purpose as being the facilities our Soldiers, sailors, Airmen and Marines rely on us to provide them in our theater of operations, and I see linked to the provision of those quality facilities - our ability to recruit and retain the kind of quality people we need in the Army."

Davis told those assembled that it has been a remarkable two years for him, and an exciting time in the Pacific. He noted the Division's involvement with the Stryker Brigades, C-17 and Modularity facilities in Hawaii and Alaska. He highlighted the Corps' involvement in the relocation of U.S. forces north of

Seoul Korea, to a little known area called Camp Humphreys, and he talked about the continuing construction efforts in Japan. But, he says, "The bottom line, the most important thing we are doing is providing those facilities to the Soldiers, sailors, Airmen and Marines in the Pacific. They deserve our very best."

Davis and his family will reside in Huntington Beach, California after his retirement.

Prior to coming to Hawaii, Peabody was assigned to the Army's Office of the Chief, Legislative Liaison, where he was the Programs Division Chief. He said, "I accept this command and the responsibilities that go with it, with a deep sense of humility." He thanked Strock for the opportunity to command and said, "There is no greater honor a soldier can receive." As the Division's new commander, Peabody is responsible for the engineering design, construction, and real estate management for the U.S. Army and Air Forces in Hawaii and Alaska and for all Department of Defense agencies and U.S. installations in Japan, the Republic of Korea, and Kwajalein Atoll, Marshall Islands.



Col. John Peabody accepts the Pacific Ocean Division's guidon from Lt. Gen. Carl A. Strock, Chief of Engineers as outgoing Commander Brig. Gen. Robert Davis (left) and U.S. Army Corps of Engineers' Command Sergeant Major Robert Winzenried (right) look on.

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FED Asbestos Lab Obtains Industrial Hygiene Laboratory Accreditation Effective July 1, 2005

by Chong Yun Kim, Public Affairs Office

The Far East District Asbestos Lab obtained the Industrial Hygiene Laboratory Accreditation from the American Industrial Hygiene Association (AIHA) effective July 1, 2005.

The Industrial Hygiene Laboratory Accreditation Program (IHLAP) is designed for labs involved in analyzing samples taken in the workplace environment and has been accrediting labs since 1974. IHLAP is the largest program of its kind in the world. Accreditation by AIHA means that the laboratory meets the highest level of professional performance and standards in the industry.

“Achieving AIHA accreditation of our Asbestos Lab is important for the District and our military customers,” says Douglas Bliss, Chief, Geotechnical and Environmental Engineering Branch. “Accreditation gives our customers great confidence in the reliability and accuracy of this vital, health-related testing activity. Working towards and reaching this significant goal also benefits the laboratory staff in their path to professional excellence and satisfaction.”



The U.S. Army Corps of Engineers, Far East District Asbestos Lab staffs: (from left to right) Mr. Alan Fong, Mr. Park, Chong Pin, Mr. Doug Bliss, Mr. Hong, Chong Sik, received the Certificate of Achievement from FED Commander, Col. Janice L. Dombi during July Recognition and Birthday Party held in FED compound.



Mr. Park, Chong Pin, a laboratory analyst at the FED Asbestos Lab, prepares and mounts an asbestos bulk sample on a glass slide in a HEPA (High Efficiency Particulate Air) filter.

The three testing laboratories at the District are now fully accredited. The Materials Testing Laboratory was first validated by the USACE Materials Testing Center in June 2003, followed by validation of the Chemistry Lab by the USACE Hazardous, Toxic and Radioactive Waste Mandatory Center of Expertise in September 2004. With final accreditation of the Asbestos Lab, we're now three for three!

Laboratory accreditation is not an easy process, involving extensive checks on the lab's written programs, Quality Assurance/Quality Control plans, testing methods and equipment, sample test results, and qualifications of the analysts and lab management. The final step in the accreditation process is an on-site lab inspection, which was conducted by AIHA for the Asbestos Lab in April 2005. “Our asbestos Lab has participated in the AIHA Proficiency Analytical Testing

program for asbestos air samples since January 1989, and for bulk asbestos samples since May 1997,” stated Bliss. “What has eluded us until this year is accreditation of the entire asbestos testing program.”

As a result of this AIHA accreditation, the District has accomplished another major milestone in providing quality services since the Far East District received ISO 9001 certification in 2003. Congratulations go to Mr. Pak, Chong Pin and Mr. Hong, Chong Sik (Laboratory Analysts), Mr. Alan Fong (Quality Assurance Manager), and to Mr. Donald Schlack (recently departed Environmental Section Chief), for moving the Asbestos Lab over this final hurdle! The accreditation runs through July 1, 2007.

Summer Hire Program provide opportunities for the students and FED

by Janet Williams, Summer Hire, Public Affairs Office

On Monday, June 27, 2005, Yongsan high school students began their first session of the summer hire program. The students and managers assembled at the movie theater on Yongsan Garrison's South Post at 8:30AM, for a briefing about with whom and where they will be working. This first session of the program lasts through July 22, 2005.

The summer hire program helps high school and college students earn money and prepare for their future, by gaining work experience. The students are paid \$5.00 an hour, and work five eight-hour days a week, during their session. Each session lasts for four weeks. The advantage for the Far East District is additional help in accomplishing our mission during this summer.

Students are assigned to jobs throughout Yongsan and Area II. Some students, for the first session this summer, are working

at the 121 Hospital, while others may work at school age services or the arts and crafts center. Of the many students that in the summer hire program, four high school students and one college student are working at FED.

Ms. Lauren Oh (15) works at the Office of Counsel on FED. She eases the office daily workload for Mr. Larry Vogan and Mr. Michael Feighny, by answering phone calls, making copies/scans, and organizing files. Oh also helps organize contracts and documents. Oh's father is a project manager and works at PPM.

“The summer hire program gives you work experience, and it looks good on a resume,” Oh says.

Mr. Anthony Hightower (19) works as a Supply Technician with Mr. William Baker at the Supply Branch of the Management Office Logistics. Hightower helps organize, issue, and inventory equipment.

“It's a good program for them,” said Baker.

“It helps me prepare for a real job in the real world,” Hightower adds.

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(From left to right) Janet Williams, Alyssa Gray, Lauren Oh and Anthony Hightower

FED's Contracting Division Sponsors PQ Contractors Orientation

by Janet Williams, Summer Hire, Public Affairs Office

On Wednesday, July 13, 2005, the Far East District's Contracting Division sponsored a day-long orientation, which has become an annual event.

The purpose of the orientation, attended by approximately 150 personnel from pre-qualified contractors this year, is to provide the contractors with a total overview of how the Far East District does business. The long-term goal for the day was to improve the quality of work done by the district and the contractors.

Col. Janice L. Dombi, FED Commander, gave opening remarks addressing future plans for Kunsan Air Base and Camp Humphreys. Throughout the morning several district division and office chiefs made welcoming remarks and introduced themselves to the contractors.

Mr. Michael L. Feighny, Office of Counsel, discussed ethics and what the U.S. government expects from contractors. Mr. Wang, Hui Chang, Cost Engineering Section, addressed cost estimates; Mr. Douglas A. Bliss, Geotechnical and Environmental Engineering Branch, discussed that branch's mission and activities; Mr. Yi, Won Ho, Specification Branch, addressed the role of specifications and bids; Mr. Yi, Yong

Ho, Construction Service Branch, talked about modifications, contract clauses, and project schedules; Mr. Bruce Kim, Quality Assurance Branch, covered the contractor proposal review process; and Mr. Chang, U-Ilk, Safety and Occupational Health Office, addressed safety issues. Ms. Chun Tucker, orientation facilitator, and Ms. Yi, Tong-Ae, Contracts Branch, provided the group with a total contracting overview.

There was also a special presentation by Ms. Choe, Chong Chin, Auditor at the Defense Contract Audit Agency to reiterate the procedures for the financial capability audit to be conducted in conjunction with the annual joint screening panel board meeting.

"This is the 3rd year that we have put on this orientation," said Tucker. "We got such positive feedback from the first one that FED staffs enthusiastically supported doing this annually".

"Since beginning these orientations, our business processes have improved, we have received better proposals, and they have enhanced our efforts as a learning organization, resulting in better facilities," added Mr. Harry Kim, Chief Contracting Division, Far East District.



Ms. Chun Tucker, Contracts Branch, provides approximately 150 personnel from pre-qualified contractors this year with a total contracting overview.



About 150 personnel from pre-qualified contractors attend the orientation and show their interest on the plans for Kunsan Air Base and Camp Humphreys.

Pacific Engineers Have A New Commander

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The Division also administers the U.S. Army Corps of Engineers' federal water resource development and regulatory programs, which govern work in the waters and wetlands of Alaska, Hawaii, American Samoa, Guam, and the Commonwealth of the Northern Mariana Islands. The Division's Civil Works mission includes construction and operation of inland waterways; construction in and maintenance of ports and harbors; hydropower; flood control and environmental regulation.

The Division, through its four districts located in Japan, Korea, Alaska and Hawaii, is also charged with responding to natural disasters such as the Hawaiian floods, Florida hurricanes, and earthquakes and tsunamis, such as the one that devastated Thailand, Sri Lanka, and Indonesia.

The Pacific Ocean Division is one of nine divisions worldwide that make up the U.S. Army Corps of Engineers. It has the largest geographic area, spanning across more than a third of the globe.



Colonel John Peabody entered military service in 1980 upon commissioning as a second lieutenant in the Corps of Engineers.

His first assignment was to the 193rd Infantry Brigade in Panama where he served as a Sapper Platoon Leader, Company Executive Officer, and Aide-de-Camp. Other assignments include Instructor at the US Army School of the Americas; Assistant S3 in the 307th Engineer Battalion (Airborne) and later Commander of the 618th Engineer Company (Light Equipment) (Airborne), 82nd Airborne Division; the 13th Corps Support Command Engineer, Fort Hood, Texas; the Logistics Support Command Engineer, Somalia; S3 of the 17th Engineer Battalion, 2d Armored Division; Political-Military Division Chief of the J5, US Southern Command in Panama; Commander of the 299th Engineer Battalion, 4th Infantry Division at Fort Hood; and Senior Engineer Trainer, Operations Group, at the National Training Center. During Operation Iraqi Freedom he commanded the 3rd Infantry Division's Engineer Brigade totaling over 3,000 engineers with ten attached units. Prior to reporting to Hawaii, he was assigned to the Army's Office of the Chief, Legislative Liaison, where he was the Programs Division Chief.

His awards and decorations include the Legion of Merit, Bronze Star Medal with "V" device, Purple Heart, Joint Meritorious Service Medal, Army Meritorious Service Medal, Armed Forces Expeditionary Medal, Global War on Terrorism Service and Expeditionary Medals, the Presidential Unit Citation, Joint Unit Commendation Award, the Army Superior Unit Award, Master Parachutist Badge, and Ranger Tab.

Colonel Peabody is a graduate of the United States Military Academy, the Command and General Staff College, and the Army War College with a Master's degree in Strategic Studies. He also holds a Master of Public Administration from Harvard University and studied international relations and political sociology as an Olmsted Scholar at El Colegio de Mexico, Mexico City.

Colonel Peabody is married to the former Kelly Mellot, and has a teenaged daughter, Samantha.

Stepping on the site of the old Elementary School after 60 years

by Chong Yun Kim, Public Affairs Office

“It’s been 60 years since I last came here.”

On August 4, 2005, Mr. Kim Mok-Hyun came to visit the Far East District compound which used to be the elementary school he went to 60 years ago. It was the first time since Korea has been liberated from Japanese colonization in August 15, 1945.

Mr. Kim is now in his 70s and an honorary professor of Hanyang University Medical School, but he was in 5th grade when he went through one of the most dramatic changes of Korean history in 1945. However, that was not the only one. Another part of Korean history he witnessed is the catastrophe of the Korean war, the economic development during 1970s, dictatorship, the economic crisis in late 1990s and the start of the 21st century.

Visiting his old elementary school again after 60 years, Mr. Kim Mok-Hyun returned to a teenage boy again and groped for memories of his childhood.

There were GyeongSeong SaBeom HakGyo (GyeongSeong Teachers’ School: GyeongSeong is the old name of Seoul) and the attached elementary schools here at the site of the Far East District in Euljiro at that time. As Mr. Kim explained there were three different elementary schools. Now S-41, AFFES building was “The First Elementary School” which Japanese students went to, and the MMI building was “The Second Elementary School” which Korean students went to. Another was a small scale elementary school called “DanGyo”. Mr. Kim remembered that had been located in a parking lot next to the East Gate Club building.

Those days, students had to pass



a test to enter the elementary school, and the attached elementary school of GyeongSeong SaBeom HakGyo was the top school. Mr. Kim remembered that among 40 classmates only two were Korean students. The other one is the famous nuclear physicist, Mr. Lee Hwi-So who was a main character of the famous Korean novel about President Park Jeong-Hui’s nuclear development plan.

GyeongSeong SaBeom HakGyo, which later



An aerial photograph taken in 1950. On the top left corner, the dormitory buildings, current building S-68, S-67 and S-66, are located in law. The elementary school is on the upper part of the three buildings. Left is the recent picture of the three buildings.



was the 5-year course middle school training elementary teachers. Building S-68, S-67 and S-66 were the dormitory of GyeongSeong SaBeom HakGyo. An aerial photograph taken in 1950 shows three buildings very clearly. Mr. Kim says the memory that he ran around in between the buildings with his friends is still very vivid to him.

Building S-41, the AFFES building which used to be the elementary school building where Mr. Kim went has kept the structure almost as it was 60 years ago. The main entrance of the building is now blocked but you can still see the trace of the arch shape above the door. It is located across from the guard office at the market gate.

A figure is clearer inside the building. Stairs to the second floor is almost the same as the one 60 years ago, Mr. Kim says. There were classrooms for the higher-grade students upstairs and lower-grade classrooms and teacher's room were on the first floor.

The trace that was connected to a school restaurant building is also very clear.



“The students from rich families had lunch with teachers at the school cafeteria. They learned the manners of having meals,” says Mr. Kim.

Of course, the restaurant is gone and another building is newly built, but a short wooden corridor

connecting two buildings is still there.

The Engineering Division building has replaced the school playground and the Office of Counsel building has been built on the site of a small building called “BongAnJeon”.

“During the Japanese colonization period, everybody had to bow to the Japanese king everyday. “BongAnJeon” was the small shrine located on the east which headed to

Tokyo,” recalls Mr. Kim.

Unfortunately, Mr. Kim lost all the pictures he had during the Korean War, so we cannot see how it used to be now, but the friends who studied with him in the same school have now a meeting in Japan.

The Korea-Japan relationship has always been unstable and controversial until now, 60 years after the end of the colonization. However, those who had to leave Korea 60 years ago came back and visited Korea not long ago groping for a school and a memory of their childhood. But they could not come into the FED compound so they just looked inside with a distance and left.

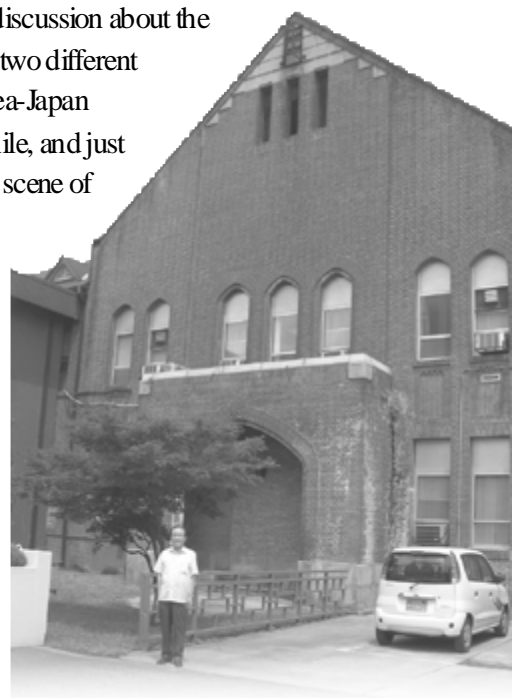
They have an alumni association meeting in Japan in mid September and Mr. Kim plans to tell them what he saw during the visit to FED.

“Everybody really wants to know how it has changed in 60 years. I am surprised that it hasn't been changed that much,” Mr. Kim says.

To Koreans, “60 years” mean a lot. The sixtieth anniversary means coming around where it started first and standing on the departure line again, which means another new start. It also symbolizes a new hope about the future.

However, on the other side, the voice is still high saying that the new departure without looking back at the past means nothing.

Let alone the discussion about the painful history or the two different voices about the Korea-Japan relationships for a while, and just imagine the beautiful scene of the alumni gathering: old friends in their 70s recalling the memories of their childhood after 60 years.





Gloria Martinez, Chief of Contracting at Gulf Region District, looks at the progress of construction on the Iraq Special Forces Barracks being built at Area IV near the Baghdad Airport. The \$5 million project calls for six barracks each measuring 1300 square meters and the work is being done by an Iraqi contractor and his 175-person crew. (Photo by Norris Jones)

GRC's Chief of Contracting impressed with Iraqi firm's tenacity in overcoming challenges

*By Norris Jones, Public Affairs Specialist
Gulf Region Central District*

She's responsible for writing contracts implementing the largest construction activity anywhere in the world.

But it's her mentorship, helping Iraqi construction firms understand what's required to succeed, that Gloria Martinez finds the most rewarding aspect of her job.

Gloria is the Chief of Contracting at Gulf Region Central District (GRC), headquartered at Camp Liberty near the Baghdad Airport. GRC is currently managing over 1100 projects of which 701 have started and 343 are completed. The value of the work that has been completed to date is nearly \$1 billion.

But of the hundreds of contracts she has written, Gloria points to the Iraq Special Forces Barracks because it's the largest award she's given to an Iraqi firm using Iraqi building techniques. That \$5 million project calls for six barracks, each measuring 1300 square meters. The contractor currently has 175 people employed there. The four-month-project (that in other parts of the world would take a year to complete) should be finished in July.

Prior to the bid, all contractors were treated equally, each having the opportunity to look over what was required before submitting a proposal. Gloria explained that after the contract was awarded, she and other members of the staff sat down with the contractor at a "pre-construction meeting" to review the Scope of Work, the schedule, and resolve any questions.

“The contractor said security was an issue. Many workers wait at the front gate 4 or 5 hours to get through the checkpoint. Some are turned away. In this particular case, the contractor discussed the issue with the owner and got permission to set up a small base camp next to the work site. Apart from the tents, he was also allowed to have a field kitchen and a small commissary.

I talked to him about the importance of the project not just to the customer, but to the U.S. Army Corps of Engineers.”

Gloria says over the past few months that project and that Iraqi contractor have earned her respect. “The contractor and his family received death threats by phone and email. He was forced to move his wife and children to another location. His bodyguard was killed by terrorists. The lawlessness in Fallujah, where most of his concrete materials originate, forced those costs to triple.

He’s faced challenges that companies in other parts of the world never dream of. And he’s continued to move ahead, find solutions and get the job done.

And not only has the contractor successfully stood up to the terrorists, he’s learned that there are benefits of following our principles of safety and quality control. He’s

discovered it helps the bottom line. It’s been a learning process for everyone,” she continued.

Gloria tries to visit the site once every week or two. “I like to tell the workers how we appreciate their efforts and how well they’re doing. I see the pride in their eyes. I know we’re making a difference. And I’m definitely impressed with the quality of their work.”

Gloria has been with the U.S. Army Corps of Engineers since 1983. For the past dozen years she’s worked outside the United States. She been in Iraq since November 2003 and heads up an office of 6 other contracting specialists.

Colonel Richard G. Thompson, GRC’s outgoing Commander, noted that Gloria’s work and leadership skills were so well recognized that she was selected over her peers as well as applicants throughout the country to be his new Chief of Contracting earlier this year. “In the few months she has been in that role, she has taken steps to organize her work force, to plan the acquisition strategies as we go forward and set the foundation for how future work across Iraq is going to be conducted.”

(Writer’s note: Col. Thompson finished his one-year tour in Iraq and was relieved by Col. Peter J. Rowan during a Change of Command ceremony June 25.)

Summer Hire Program



Continued from page 7

She has been assigned to do an inventory check on monitors, desktop computers, and laptops, which are being used at FED. Even though Gray doesn’t plan to work with computers as a profession, she says the experience is worth it. Gray’s mother, Patricia Gray, works at the Resource Management Office.

Ms. Janet Williams (16) works at the FED Public Affairs Office (PAO). She works with Ms. Gloria Stanley and Ms. Chong Yun Kim, and writes articles, takes photographs, and conducts interviews.

Mr. Jerry Williams (18) is the only college student in

the program. The college program started on May 16, 2005 and will last till August 19, 2005. Williams works at the Logistics Management Transportation Branch and helps organize files.

“It’s a good opportunity for students to see how things are in the job world,” Mr. Kenneth Pickler says.

Janet and Jerry’s father works for TJD, an architect-engineering firm which is also located on the compound.

The last workday for these students will be Friday, July 22, 2005. A new group of students will arrive for the second session, which will begin on July 25, 2005 and last until August 19, 2005.

New Modified-Design Barracks for Zoeckler Station Area of Camp Humphreys

by Janet Williams, Summer Hire, Public Affairs Office

A modified-designed barracks renewal project is currently under construction at Zoeckler Station of Camp Humphreys. The project includes two 204-person barracks buildings, a dining facility that will serve 800 soldiers, and a volleyball court. The 28 million dollar project is scheduled for completion in February 2006. This project is the first of many barracks projects scheduled for construction at Zoeckler Station.

These new barracks minimize the building footprint due to land constraint. Instead of building the traditional standard 200 or 232 person, 4-story barracks, these two new barracks buildings are 6-story, and each building will accommodate 204 soldiers.

"These are the first six-story Army barracks being built in Korea", said Mr. Yong D. Kim, Project Manager, Far East District. "The only difference between these and the Korea standard-design, modified 2+2 barracks is the exterior appearance and layout of common areas. The interior room module layout is identical."

There are 102 rooms in each barracks building and each room will accommodate up to two soldiers. Each room will have a private toilet/shower, dedicated telephone line, TV Cable, and of course heating and air conditioning. These new barracks are another example of the efforts by the command to improve the quality of life for the military service members here on the peninsula.

"From a distance you might think the dining facility and the barracks are connected, but they are three separate buildings", said Mr. Nick Konovodoff, Project Engineer, Pyongtaek Resident Office. "And if you are wondering why an 800-person dining facility, it's because it will be replacing an existing dining facility on the installation and will be used by a much larger number of



Construction of a barracks renewal project in the Zoeckler Station area of Camp Humphreys is underway which will house 408 soldiers.



A construction worker installs tile in one of two 6-story buildings of a barracks renewal project which is scheduled for completion in February 2006 in the Zoeckler Station area of Camp Humphreys.

people than the 408 that will live in these new barracks."

This project is 60% construction complete. The soldiers are looking forward to a great place to live. In addition, a new Physical Readiness Center near the barracks is scheduled for construction in September 2005.

Farewell and Good Luck

To Richard F. Schiavoni

The chief of the Engineering Division, Mr. Richard F. Schiavoni left the Far East District on 29 July, 2005. Mr. Schiavoni has worked at FED for 6 years from June 1999.

“Mr. Schiavoni helped me a lot while I’ve been working with him for 3 and half years. He is a good supervisor to work with. I hope he and his wife, Sharon, are as happy in Hawaii as they were in Korea,” says Ms. Ku, Cha Suk (in the left picture), Engineering Reports Assistant, who has worked with Mr. Schiavoni as his secretary.

Mr. Schiavoni says parting is such sweet sorrow. “The sweet part is Hawaii and being closer to family. The sorrow—the goodbyes, of course, and leaving this beautiful place and wonderful people and this great job I’ve had these past six years.”

Mr. Schiavoni will take a job at the Pacific Oceans Division, Directorate of Programs and Program Support Division as a Program Manager.

Mr. Schiavoni continues, “It has been my pleasure to know and work with each and every one of you. I will miss coming into the compound each day but I will take with me the lasting memories of my time here in Korea. You welcomed me with open arms and I shall never forget your friendship, generosity and kindness. Just remember, if you are ever in our neck of the woods, be sure to give us a call. Sharon and I would be honored and thrilled to be your personal guide to our lovely islands of Hawaii.”

To Mary Chung (Engebretson)

Ms. Mary Chung (Engebretson), Contracting Division, got a new job in Osan Branch, Contracting Command Korea. She has worked for FED as a Team Leader for AF & SFO Team since 2002 until August 6, 2005.

Her friends and co-workers gathered and expressed their love and appreciation to Mary and also congratulated her promotion on July 28.

“I really do have a mixed emotion. I’ve been here for four years. I met a lot of good people. It’s been my first time working with engineers and I am very impressed with their professionalism. It was a great pleasure working with all of you. I’m going to miss you, all,” said Mary.

If anybody is wondering where all the birds around the compound are, don’t worry. They must happily be with Mary in Osan.



FED Holds its 48th Organization Day

The U.S. Army Corps of Engineers Far East District held its 48th annual Organization Day picnic at the command's headquarters on June 17, 2005. It is one of the few times everybody in the district gets to see each other.



Representatives from each of the divisions and offices gather for the Organization Day IPR.



Fund-raising events.



The day started out with national anthems by the FED quartet, whose beautiful and powerful voices echoed throughout the compound and impressed people who gathered.



Kristin, the daughter of Bill McDaniel, Chief, Systems Support Branch, IMO, enjoys the Bungee Run.



Mary Chung of the Contracting Division, one of many hungry patrons, bites hamburger.





With their hands behind their back, contestants dive face-first into a juicy watermelon during the watermelon-eating contest.



FED employees compete against each other in various games during the district's organization day.



It is not a FED party without singing and dancing.

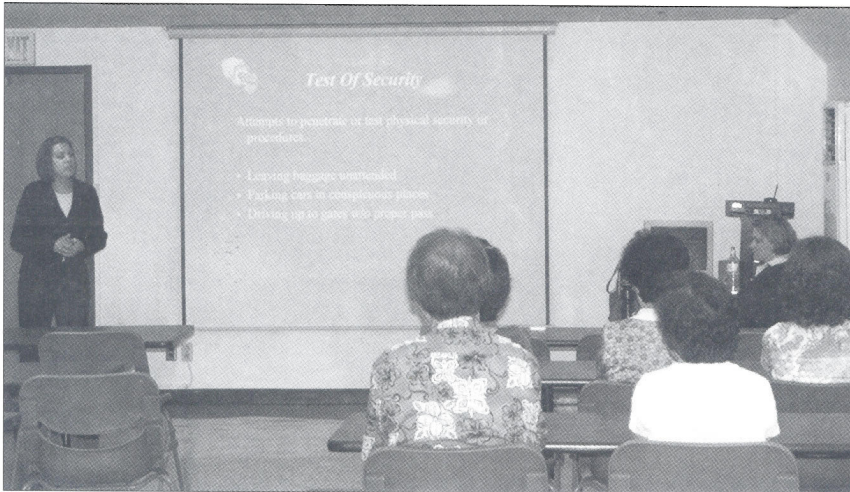
Repair & Utilities employees support the event behind the scene as they have done every year. Thank you!



The overall winner of the day goes to the Information Management Office.



Terrorism Awareness Briefing



Mary J. Welsh, Special Agent, 524th Military Intelligence Battalion, conducted the Terrorism Awareness Briefing for KN employees on the 18th of July, 2005. As potential has increased for a terrorist operation against U.S. and ROK interests around the world and in the ROK, the briefing helped the FED employees be aware of how to defend against terrorism.

Immediately report suspicious activity to one of the following authorities:

- Counterintelligence (Army):
DSN 723-3299; Comm
0505-723-3299
- Military Law Enforcement:
DSN 724-3004/5; Comm
0505-724-3004/5
- US Embassy: Comm 02-
397-4144
- Korean National Police:
DSN 725-4037, Off Base
Emergency - 112
- Chain of Command

QUESTION OF ETHICS

You work in a resident office and on a contractor you have known for many years comes to visit, even though his company has no contracts in your resident office. Mr. Contractor offers you two tickets - orchestra level seats, face value of W120,000 each - to the musical CATS, now playing in Seoul, during an upcoming weekend. Your spouse is very interested in seeing the play. May you accept the tickets (there may be more than one correct answer.)?

- [A] No, that would violate the rule against gratuities from a prohibited source, and there is no exemption to cover it.
- [B] Yes, because who would find out?
- [C] No, because there is a conflicting financial interest.
- [D] Yes, if you pay face value for the tickets.

Construction Safety Awareness Training

Construction Safety Awareness Training for EM 385-1-1, Safety and Health Requirement Manual for contractor's safety representatives was conducted for Jun 13-17, 2005. In USACE only the FED Safety Office conducts safety training for contractor's safety personnel to improve on construction safety and more proactive safety attitude and awareness for the contractors.





New Members



Mr. Chi Nam Yu joined the Far East District as a Special Heavy Equipment Driver. He was born in Seoul and married to Youn Chon Pack in 1995 and Haesoon and has three children, Chae Heon, Ju Yeong and Won Seon. He started working in the USFK at TMP, Camp Red Cloud in 2003 and worked at Camp Casey DPW before moving to FED. He likes swimming and playing tennis.



Mr. William E. McDaniel joined the Far East District as a chief of Systems Support Branch, Information Management Office. He is from Philadelphia, Pennsylvania and majored in computer studies at the Maryland University. It is his first time working with the Corps of Engineers. He retired the U. S. Army after 20-year service and has been working as a DoD civilian for 8 years. He is married to Haesoon and has a daughter, Kristin. He likes building computers, golfing and playing basketball.

First Aid/CPR/AED Course



Mr. Jerome Giefer, Emergency Management Office, practices first aid, while **Mr. Ralph Youins** (third from left), the instructor of the course, and other course takers look on. First Aid/CPR/AED course was coordinated by the Safety and Occupational Health Office and held for three days, July 26-28, 2005.

ANSWER TO QUESTION OF ETHICS:

Answer A restates the basic rule. Under the Standards of Conduct rules, it is never wrong to refuse a gratuity from a contractor. Mr. Contractor is a prohibited source because he does business with, or plans to do business with the Army, and the tickets should be considered a gift because they have a face value of W240,000. There is not enough information in the fact pattern to identify any exemption that might apply, so the basic analysis is correct — accepting the tickets would violate the rule against gratuities.

Answer D is also correct, however. Even though the tickets come from a prohibited source, the tickets would not be a gift if you paid face value for them — W240,000 (you really do care about your spouse!). Even if the tickets had a fair market value of double that, the regulation only requires you to pay the face value on the tickets. Do not hide the fact of the transaction (and you should probably get a receipt). Tell your supervisor and your ethics counselor to avoid any future misunderstandings. Because you are not currently involved in managing a contract with that particular contractor, there should not be an appearance of impropriety problem.

사령관 메시지



COL Janice L. Dombi
Commander

안녕하십니까?

저는 극동 공병단을 대표해 영광스럽게 태평양 사단 사령관 이취임식에 참석했습니다. 우리 공병단에 많은 지원을 아끼지 않으셨던 Davis준장 부부에게 작별을 고하는 것은 참 어려웠습니다. Davis부인은 지난 1월 FED를 방문해 한국의 아름다움을 보고 많은 지역 지원 시설들을 방문하기도 했습니다. 31년이 넘는 시간동안 국가에 봉사하신 두 분이 민간인으로 돌아가 새로운 삶을 시작하려는 지금, 여러분 모두가 저와 같은 마음으로 두 분의 행운을 기원하실 것이라 믿습니다.

이별을 고하는 것은 항상 어려운 일이지만, 저는 우리의 새로운 지휘관이신 John W. Peabody 대령을 만나서 매우 기뻐했습니다. Peabody대령은 태평양 사단의 사령관이 되신 것을 매우 기쁘게 생각하시며, 6개월 이내에 저희를 방문하실 것입니다. Peabody 대령은 1980년에 미 육군 사관 학교를 졸업하고, 파나마, 소말리아, 버지니아 주 Ft Belvoir, 노스캐롤라이나 주 Ft Bragg, 텍사스 주 Ft Hood 캘리포니아주 Ft Irwin, 조지아 주 Ft Stewart와 미국 국방부에서 일했습니다. 공병여단을 이끌며 제 3 사단에서 일하는 동안, Peabody 대령은 이라크 자유작전의 초기 전투에 참여하기도 했습니다. Peabody 대령은 진정한 군인이자 학자이십니다. 그는 유명한 Omstead 장학금을 받고 멕시코에서 공부했습니다. 그는 하버드 대학과 미국 육군 전쟁에서 석사학위를 받았고, 미 국방 언어 연구소에서 스페인어를 공부해 스페인어를 유창하게 구사하십니다. 수상 경력으로는 Legion of Merit, the Bronze Star, Medal with "V" device, Purple Heart, Joint Meritorious Service Medal, Army Meritorious Service Medal 등이 있습니다.

이취임식 후에 Peabody 대령은 그의 지휘 철학과 앞으로의 지휘관에 대해 다음과 같이 말했습니다:

1. 옳은 일을 하라.
2. 자신의 업무에 대해 알고 일한다.
3. 자신의 길을 개척한다. (해결책을 찾기 위한 주도권 갖는다.)
4. 자신과 자신의 동료를 보살핀다.
5. 자신의 가족을 보살핀다.

Peabody 대령은 지도자들과 자신의 기본 원리를 공유했습니다 — 이것을 공유 드라이브에 올려 놓겠습니다. 개요에서 그는 지도자들에게 책임을 지고, 팀워크를 조장하며, 훈련받는 조직이 되고, 직원들과 협력하며, 혁신적이고, 다원화. 분권화하라고 지시했으며, 무결점의 완벽한 것일 필요는 없지만 그러나 높은 표준을 설정하고 노력하라고 했습니다. 긍정적인 태도 그리고 큰 그림을 보라고도 하셨습니다.

그는 자신이 좋아하는 것과 좋아하지 않는 것에 대해서도 말했습니다. 여기에 대해서는 공유 드라이브에서 자세한 내용을 보십시오.

Peabody 대령은 절대 타협할 수 없는 일들에 대해서도 확실히 말했습니다.

1. 성실 (비윤리적이거나 불법적이거나 안전하지 않거나 의심스러운 행동)
2. 안전 (물질 남용을 포함)
3. 차별/기회 균등

저는 Peabody 대령의 방문을 고대하며, 우리 공병단은 극진한 환대를 베풀 것입니다. 그는 우리 팀을 만나고 이 아름다운 나라에서 주한 미군과 직원들 그리고 그 가족들을 지원하기위해 우리가 하고 있는 일들에 대해 알게 될 것입니다. 우리 공병단이 전문적이면서도 재미있는 일터가 될 수 있도록 매일 열심히 일하시는 여러분 모두에게 감사드립니다.

X 폴더 안의 X://COL PEABODY COMMAND PHILOSOPHY에서 Peabody 대령의 철학에 대해 자세한 내용을 보실 수 있습니다.

사업관리에 대하여

(About the Program Management)

글쓴이: 소령 장민현, 대한민국 국방시설본부, 대미사업부, 기술지원과
(by Maj. Min-Hyeon Jang, Planning Officer, Ministry of the National Defense)

지난해 12월 국방시설본부 대미사업부에 보직되어 주한미군기지이전사업에 관련된 업무를 추진 중에 접하게 된 사업관리(PM: Program Management)에 대하여 건설업무와 관련된 인원에게 참고가 되었으면 하는 바램으로 PM의 탄생배경 및 업무범위, 수행절차에 대하여 정리한 내용을 소개코자 한다.

■ PM의 탄생배경

수 천년동안 건설공사의 설계와 시공은 한 사람의 책임자(도목수 : master builder)에 의해서 이루어졌으며, 19세기 중반 이후에는 설계를 담당하는 건축가와 시공을 담당하는 시공업자가 분리되기 시작하였고, 건축물 또한 철,돌과 유리의 간단한 구조에서 철골, 철근콘크리트, 설비, 전기 등의 복합구조로 발전되어 왔다.

건축물이 복잡해지면서 시공의 모든 업무를 수행하던 일반건설업자(general contractor)들은 업무 중 일부를 특정 분야의 기술력을 보유한 전문건설업자(specialty contractor)에게 하도급을 주고, 공사의 입찰도 전문건설업체의 견적서를 취합하여 제출하는 청부업자(construction broker)로 변해 갔으며, 점차 공사의 일부만을 시공하고 대부분을 하도급으로 수행하게 되었다.

거의 동일한 시기에 발주자들은 당초예산초과나 공기의 지연과 같은 만성적인 문제에 시달리게 되었으며, 건설업자들은 최저가 낙찰제에 의한 공사계약으로 인해 발주자와의 분쟁요인이 점점 늘어나게 되었다.

이러한 시장상황 때문에 미국의 각기 다른 지역에서 자연발생적으로 건설사업관리(Construction Management)의 필요성이 제기되기 시작했다. 더욱이 높은 인플레이션으로

인해서 발주자들은 공기단축의 필요성을 절감하였으며, 공기단축을 위하여 각기 다른 시공사에 프로젝트를 분리 발주할 필요성과 동시에 분리 발주된 공사의 여러 시공사를 성공적으로 관리할 수 있는 발주자를 대신해 줄 독립된 개인 또는 업체의 필요성을 느끼게 되었던 것이다. 이러한 건설시장의 요구에 의해서 발생된 개인 또는 업체가 CM이며, CM은 발주자를 대신하여 건설사업을 전문적으로 관리하게 되었다.

건설산업기본법에는 “건설산업관리”에 대해 “건설공사에 관한 기획, 타당성조사, 분석, 설계, 조달, 계약, 시공관리, 감리, 평가, 사후관리 등에 관한 관리업무의 전부 또는 일부를 수행하는 것을 말한다”라고 정의하고 있다.

최근들어 더욱 복잡화, 다양화, 대형화 되어가는 건설현장에서 동일한 목적과 이익을 달성하기위해 개별 사업들을 통합 및 조정 관리하는 역할의 사업관리를 특별히 사업관리(Program Management)라 한다.

CM(Construction Management)이 일반적으로 단일 건축물이나 교량 등 개별시설물을 대상으로 하는 것과 달리 PM은 인천국제공항이나 경부고속철도건설사업 등 개별시설이 아닌 종합시설물을 대상으로 사업관리한다는 점에서 차이가 있다.

■ 사업관리(PM)의 업무 범위/ 기능과 역할

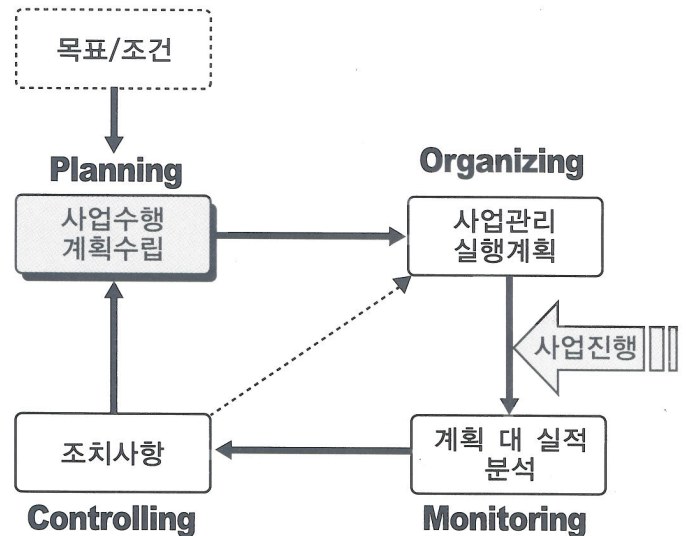
사업 관리 (PM)의 대상은 기본계획 (Master Plan, MP)에서부터 설계, 시공 및 준공에 이르는 전 과정에서 발생하는 모든 업무를 대상으로 하며 발주자의 기능과 역할, 책임감리, 설계감리와 외부전문 PM기관에 위탁하여 수행되는 업무 등이 주요 업무 범위에 속하게 된다.

사업관리의 기능과 역할은 다음과 같다.

- 종합 사업 추진 및 관리 계획 (Program/Project Management Plan)
 - 업무범위관리(Scope Management)
 - 공정관리(Time Management)
 - 총투자비산정(Capital Cost Estimate)
 - 투자비관리(Cost Management)
 - 품질보증 및 관리(Quality Management)
 - 건설환경관리(Environment Management)
 - 안전관리(Construction Safety)
 - 재무 및 예산관리(Financing and Accounting)
 - 설계 · 엔지니어링감리 및 관리(Design?Engineering Supervision and Management)
 - 자료 및 문서관리(Drawing and Document Control)
 - 구매 및 계약 관리 (Procurement & Contract Management)
 - 책임감리 및 건설관리(Construction Supervision and Management)
 - 시운전관리(Commissioning Management)
 - 주요 자재관리(Material Control)
 - 사업행정(Project Administration)
 - 사업정보관리(Project Management Information System)
 - 위험관리(Risk Management)
 - 소요자금조달(Project Financing)
 - 인 · 허가관리 및 지원(Licensing and Permit Control and Support)
 - 홍보 및 대민사업(Public Relationship)
 - 종합상황실 운영(War Room Operation)

■ 사업관리(PM) 수행 절차

대규모 건설사업의 사업관리는 사업수행 전 기간 발생하는 모든 프로세스 업무를 기획 및 계획(Planning) 하고, 실행이 계획대로 진행되도록 조처(Organizing)하며, 계획과 실행을 대비 및 분석(Monitoring)하여, 필요한 조치(Controlling)를 적기에 취하여 사업이 효율적으로 추진될 수 있도록 하는 기능과 역할로 정의할 수 있다.



사업관리는 위 그림과 같은 절차를 사업의 착수부터 종료 단계까지 반복적인 과정을 거쳐 수행하게 되는데, 개별 사업에 대한 사업 관리 역시 동일한 과정을 반복하게 된다. 사업관리(PM)업무의 대상과 관리범위 심도가 다르다는 점을 제외하고는 전체 사업과 단일시설물 단위 사업관리에 절차상 차이는 존재하지 않는다.

■ 맺음말

사업관리(Program Management)를 정리하면서 앞으로 10년간의 변화는 과거 100년 동안에 발생했던 변화 폭과 깊이를 초월(변화의 속도가 너무 빠르기 때문에)한다는 것과, 이로 인해 과거의 연장선에서 미래를 예측하기란 거의 불가능하다는 것을 새삼 느낄 수 있었다.

현재의 국내건설업계에서는 사업관리(PM)가 새로운 분야로 인식되고 있지만 어느 순간에 보다 새로운 사업관리 수행절차가 탄생할지는 아무도 예측할 수 없을 것이다. 그러므로 우리 건설인들은 항상 최신의 기술 및 기법을 습득하기 위해 부단한 노력을 경주하여야 한다.

60년 전 초등학교 교정에 다시 서서...

글쓴이: 김정운, *Public Affairs Office*

“60년만에 처음 이 자리에 다시 와 보는 겁니다.”

광복 60주년이 얼마남지 않은 지난 8월 4일. 1945년 8월 해방 이후 처음으로 김목현 씨는 옛 초등학교 모교 땅을 밟았다. 한양대학교 의과대학 명예교수를 지내신 김목현 씨는 해방 당시 초등학교 5학년으로 일제 강점기, 해방, 6·25로 이어지는 대한민국 역사의 격변기를 몸소 체험한 세대이다.

광복 60주년을 맞아 어렵게 옛 초등학교 모교 자리를 다시 찾은 김목현 씨는 다시 십대 소년으로 돌아가 그 시절의 추억을 더듬었다.

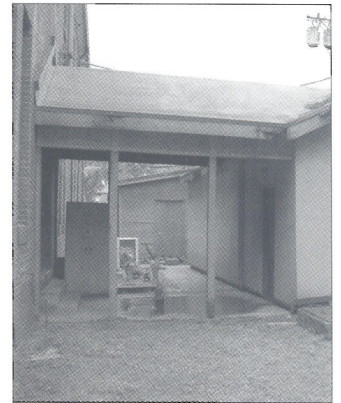
당시 경성사범학교와 부속 보통학교(지금의 초등학교)가 있었던 FED 안에 들어서자 김목현 씨는 어린 시절의 추억들로 감회가 새로운 듯 했다. 당시 이곳에는 경성사범학교와 그 부속 초등학교가 있었는데, 그의 설명으로는 3개의 초등학교가 있었다고 한다. 지금의 S-41, AFFES건물이 일본 학생들이 다니던 '제1보통학교'였고, MMI건물은 한국 학생들이 다니던 '제2보통학교'였다고 한다. 또 하나는 '단급'이라고 불리던 소규모 초등학교인데 지금의 East Gate Club건물 옆 주차장 쪼메에 위치해 있었던 것으로 김목현 씨는 기억했다. 당시에는 초등학교에 들어갈 때도 시험을 봐야 했는데, 경성사범학교 부속 보통학교는 당시 최고의 학교로 김 씨의 반 학생 40여 명 중 두 명만이 한국 학생이었다고 한다. 그 다른 한 명이 바로 김진명의 소설 '무궁화 꽃이 피었습니다'의 주인공인 핵물리학자 이휘소 박사라고 한다.

경성사범학교는 해방 후에 서울사범대학교의 전신인 경성사범대학으로 바뀌는데, 당시에는 5년제 중학교로 이 학교를 졸업하면 초등학교 교사가 될 수 있었다고 한다. 지금의 S-68, S-67, S-66 건물은 그 당시 사범학교의 기숙사가 있던 자리라고 하는데, 1950년에 촬영된 항공 사진을 보면 그 세 건물을 뚜렷이 볼 수가 있다. 김목현 씨의 추억 속에는 아직도 친구들과 이 세 건물 사이를 뛰어다니며 놀던 기억이 생생하다고 한다.

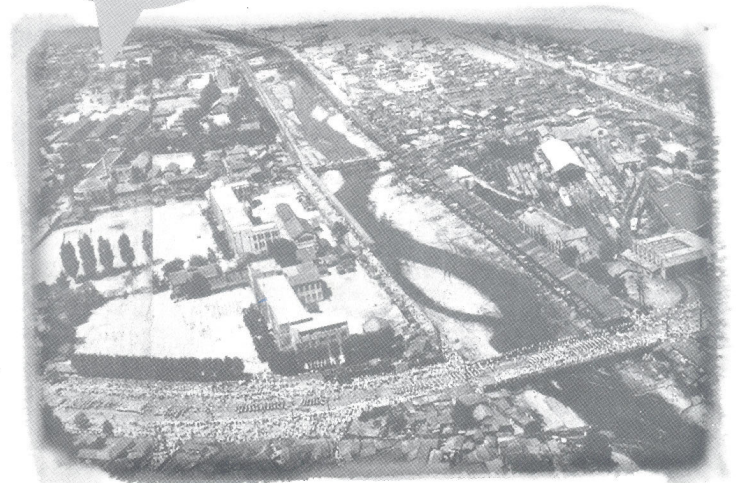
김목현 씨가 60년 전 다니던 초등학교였던 S-41 건물은 그 때의 구조를 거의 그대로 유지하고 있는데, 그 당시 건물의

출입구는 후문 경비초소 맞은 편에 위치하고 있었다. 지금은 사용하지 않고 막혀있지만, 아치형 출입구의 흔적은 그대로 남아있다.

건물 안으로 들어가면 당시의 모습이 더욱 뚜렷한데, 특히 2층으로 올라가는 계단은 60년 전의 그 모습 그대로이다. 2층에는 고학년 교실들이 있었고 1층에는 교무실과 저학년 교실이 있었다고 한다. 1층 중앙에 있는 문으로 나가면 당시 학교 식당 건물과 연결되던 흔적 역시 그대로다. 그 당시의 식당에서는 경제적으로 여유가 되는 학생들이 선생님과 함께 점심을 먹으면서 식사 예절을 익혔다고 한다. 물론 그 식당은 없어지고 다른 건물이 새로 지어져 있지만, 이 두 건물은 연결해주는 짧은 목조 회랑은 오래 전 그 모습 그대로라고 한다.



사진의 왼쪽 상단을 자세히 보면 S-68, S-67, S-66, 세 건물이 세로로 나란히 있는 것을 볼 수 있다. 그 왼편으로 지금의 사령부 건물이 보이고, 위로는 운동장을 지나 초등학교였던 AFFES건물이 보인다.



지금의 Engineering Division 건물에는 학교 운동장이 위치해 있었다고 한다. Office of Counsel 건물 자리에는 일제 시대 일본왕에게 절을 올리던 봉안전이라고 불리는 것이 있었다고 한다.

불행히도 6.25 중 김목현 씨가 가지고 있던 사진이 모두 불에 타 없어져서 지금 그 당시의 모습을 볼 수는 없지만, 그와 함께 이 건물에서 공부했던 동창생들은 지금도 일본에서 모임을 갖고 있다고 한다. 물론 한·일 관계는 광복 60년이 지난 지금까지도 늘 불안정하고 불편한 상태이지만, 그들은 60년 전 자신들이 떠나야만 했던 학교와 그 어린 시절의 추억을 더듬으며 얼마 전 한국을 방문했었다. 하지만 FED안으로는 들어올 수가 없어서 아쉬움으로 먼 발치에서만 학교를 바라보다 떠났다고 한다. 9월 중순 즈음에는 이들이 일본에서 동창회를 갖는데 김목현 씨는 자신이 본 지금의 모습을 그들에게 전할 것이라고 한다. 모두들 당시 학교가 지금은

어떤 모습으로 변해있는지 몹시 궁금해 한다고 한다.

우리에게 60년이란 환갑을 의미한다. 환갑이란 자신이 태어나면서 서 있었던 출발선에 다시 돌아와 선다는 것을 의미하고 그것은 또 다른 새로운 시작을 의미하는 것이다. 그런 만큼 새로운 출발과 미래에 대한 희망을 상징하기도 한다. 하지만 한편에서는 과거를 돌아보지 않는 새로운 시작은 무의미하다는 목소리 또한 높다.

광복 60주년을 맞는 지금, 식민 지배의 아픈 역사나 그 잘못을 떠나서 누구에게든 어릴 적 추억은 가슴 깊이 오랫동안 남아 아름답게 간직되는 것이다. 고회를 훌쩍 넘긴 분들이 함께 60여년 전 어린 시절의 추억을 더듬으며 감회에 젖을 모습이 아름답다.



FED의 새식구



윌리엄 맥다니엘(William E. McDaniel) 씨가 Information Management Office의 Systems Support Branch Chief으로 공병단 새 식구가 되셨습니다. 펜실베이니아 주 필라델피아에서 출생하신 맥다니엘 씨는 Maryland 대학에서 컴퓨터를 전공하셨습니다. 이번에 공병단과 처음으로 일하시게 되셨고, 20년동안 미육군에서 복무하시다 제대하셨으며, 이후 8년째 민간인 직원으로 일하고 계십니다. 해순(Haesoon) 씨와의 사이에 딸 크리스틴(Kristin)을 두고 계시며, 컴퓨터 조립과 골프, 농구를 좋아하신다고 합니다.



유지남씨께서 Special Heavy Equipment Driver로 공병단 새 식구가 되셨습니다. 서울 출생이신 유지남 씨는 백운천 씨와 1995년에 결혼하셔서 채현, 주영, 원선 세 자녀를 두고 계십니다. 2003년에 CRC의 TMP에서 일하시기 시작하면서 주한 미군과 인연을 맺으셨고, 공병단으로 오시기 전에는 Camp Casey DPW에서 일하셨습니다. 수영과 테니스를 좋아하신다고 합니다.